

Conflict Management

Conflict

In order to know how to manage the conflict, you shall learn now what is the meaning of conflict and its components. A better understanding of conflict may lead you to mastering conflict management.

What is Conflict Management?

Conflict management is the art of identifying issues and resolving them in a fair, reasonable, and efficient manner. It is the process of resolving conflicts or disagreements that have been seen, such as those brought about by various views, objectives, and desires.

It's essential to have someone on hand who is educated about disagreements and how to resolve them because conflicts frequently develop at work. This is more important than ever in the marketplace of today. Everybody strives to establish their value inside the company they work for, and on occasion, this might cause disputes with other team members.

Common Conflict Management Styles

Numerous styles of conflict will make you comprehend how deep the conflict management actually is. You shall learn now types of conflict resolution simultaneously with the understanding of conflict.



CONFLICT HANDLING INTENTIONS

1. Collaborating: Although this method of handling conflicts has the finest long-term results, it is often the most time- and effort-consuming to put into practice. The needs and desires of each party are taken into consideration, and a win-win solution is found to please all parties.



This often calls for everyone to get together, discuss the problem, and come to a consensus as a group. The collaborative conflict management approach is used when it's important to preserve the connections between all parties or when the final result may have significant effects.

2. Competing: In the competing conflict management strategy, no concessions are made in exchange for acceptance of the opinions or preferences of others. One party is adamant about how they believe a situation should be handled and won't budge until they have their way.

When an alternative course of action cannot be tried because of time constraints, when morality requires a particular course of action, or when an unpopular decision must be made. Although there is a good chance it will reduce morale and output, it can quickly resolve conflicts.

3. Avoiding: This method of conflict resolution seeks to end it by either ignoring it, separating the persons involved, or avoiding it entirely. If team members can't come to an agreement, they may be fired from the project, deadlines may be postponed, or workers may be moved to other departments.

If you believe that a cool-down period would be beneficial or if you need more time to consider your position on the actual conflict, this can be a helpful conflict resolution technique. Although delaying a conflict indefinitely can and will lead to more (and bigger) conflicts in the future, avoidance should not be used as a substitute for effective conflict resolution.

4. Accommodating: The major objective of the accommodating method to resolving disputes is to put the needs of the other party before one's own. You admit defeat and consent to their wishes. You make an accommodation when you don't care as much about the circumstance as the other person, when it wouldn't be worth your effort to argue further, or when you believe you are right.

This decision places a focus on preserving harmony, not expending more effort than is necessary, and selecting confrontations carefully. Accommodation is sometimes the best way to resolve a minor disagreement and move on to more important issues, despite the fact that it may seem like a last resort. The resolver is very helpful in this technique, but it can also lead to hostility.

5. Compromise: In order to reach a compromise, this dispute-resolution strategy encourages both sides to give up some of their desired results. This strategy is commonly referred to as "lose-lose" since both parties will need to make some compromises in order to reach an understanding over the primary issue.



This is used when a solution needs to be implemented rather than perfected and there is a deadline. As a dispute resolution tactic, use compromise with caution as too much of it can lead to resentment.



Effective practices for resolving conflicts

1. Identify conflicts

Watch and listen for any changes in the office environment as well as any possible disputes. Don't dismiss the telltale signals of an unspoken conflict. Short-lived conflicts that aren't likely to get worse can only be safely ignored. Although ignoring a conflict may seem easy at first, doing so typically backfires and makes things more difficult to resolve in the long run.

2. An approach that defies thought and logic.

Keep your cool and make sure you can approach the issue logically, rationally, and objectively. You might need to ask someone else to handle the situation if you personally have a stake in it. Resist the desire to react in a "fight or flight" scenario.

Avoid being apathetic; refrain from having a victim mentality; and accept all points of view, whether they are right or wrong. In the same vein, do not be antagonistic, do not take an authoritative posture, and do not listen to argument. Instead, make an effort to take a strong stance while respecting all parties and taking into account all points of view.

Pay attention to how you speak and how you act.

3. Consider the issue.

Learn about what happened, who was involved, how people are feeling, and the underlying issues by taking the time to do so. Avoid assuming or drawing hasty judgments. Speak alone



and independently with each person, paying great attention to what they say so you can understand it.

Look for any hidden causes of the argument that may not be apparent at first. An employee may appear to be at odds with their coworkers, but the true reason may be because they feel their supervisor is treating them unfairly. Be aware that the persons involved could have various perspectives on the same scenario.

4. Determine how to handle the conflict.

Determine the appropriate course of action after examining the situation.

Consider this:

- Is this a significant problem or a small one? Could things really get any worse?
- Should we use organizational discipline or grievance procedures?
- Is the problem under your control, or does someone higher need to be consulted?
- Do any legal ramifications? Before taking any action in situations where the law is implicated, it is advised that you consult your HR department.
- Would a union representative participating would be appropriate?
- Would it be better for you to decide on the subject independently or would it be useful to have a casual discussion about it? Do the parties accept your judgment?
- Do we have to wait till the heightened emotions subside before moving forward?

The answers to these questions will help you decide what steps to take. Ask your HR department if you are uncertain. There may be instances where it's necessary to initiate formal procedures, such as legal actions. In the meanwhile, many issues may be resolved without the need for costly judicial battles. A forced resolution, which may result in dissatisfaction on the part of all parties, is frequently less efficient than one that all parties reach through mediation.

5. Look after it.

The majority of people prefer to avoid conflict. Many nurses have admitted to me that they have really quit their jobs rather than try to solve a workplace issue. Almost seldom does this end out nicely, and almost invariably regret and guilt follow. Additionally, if you quit your job every time there is a workplace issue, you will quit all of your prior jobs just as quickly.

Disputes must be settled. If you ignore it or avoid it, it could lead to increased stress and unresolved feelings of hostility, fury, and resentment. You will be happier and more physically and emotionally well if you can resolve conflicts effectively. You'll communicate with others better. You'll develop as a leader, team member, and person. You'll gain respect, increase your self-assurance, and grow brave. You'll get more of what you want.

6. Consider it carefully.

Before addressing the person you disagree with, think about having a conversation about the issue with an objective friend or family member. Clearer requirements and concerns may result from this. When managing the situation, seek advice and opinion from others. However, be careful not to only rely on the opinion of a sympathetic third party who could have conflicting personal interests. Before writing it down and practicing it, plan your strategy and the speech you want to deliver. Write down your main talking points on a note card if necessary. By doing this, you'll feel more in control and be able to stay on track.



7. Talk to each other face to face.

Meeting in person is usually the best choice, despite the fact that it could be unsettling. Face-to-face contact is more efficient than other forms of communication because it enables an interactive exchange of information. At this stage, you can use the handshake, a grin, eye contact, hand gestures, and other important body language. Additionally, it gives you the opportunity to pay attention to important nonverbal cues made by the other person. Set up a face-to-face meeting with the person at a time and place that are convenient for both of you. To prevent anyone from having a "home court" advantage, hold meetings as far away from your offices as you can.

If at all possible, avoid using email, social media messaging, and letter writing to settle disputes or to address delicate issues, concerns, or injured feelings. It is overly oblique and impersonal, which raises the possibility of misunderstandings. When in-person meetings are not feasible, a phone conversation is the next best option.

8. If you need to, use a mediator.

If all parties are on board and the issue is exceptionally tense or difficult and previous measures have failed, you could ask a supervisor or other impartial third party to serve as a mediator. A mediator is able to maintain objectivity, hear both sides out, and encourage compromise and settlement. Be clear about your goals; your goal is to end the fight, not to win the battle.

9. Offer an apology when necessary.

Recognize how you contributed to starting the fight. Even if the issue isn't completely the consequence of your actions, be prepared to admit when you did anything improper or incorrect and express your regret. To go where you want to go, you occasionally have to meet people halfway.

10. Strive to reduce conflict.

Prevent conflict at work by taking appropriate action. Make an effort to build strong bonds with your coworkers and colleagues. Learn about individuals. Be social and kind. Everybody is different from one another in terms of requirements, priorities, and cultural backgrounds. Contrary to popular belief, respect grows from familiarity.

YouTube link - <u>https://www.youtube.com/watch?v=NJH0XV9jGIE</u> Ref: Link - <u>https://www.peoplehum.com/glossary/conflict-management</u>

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